Appendix 1
Summary of Outstanding

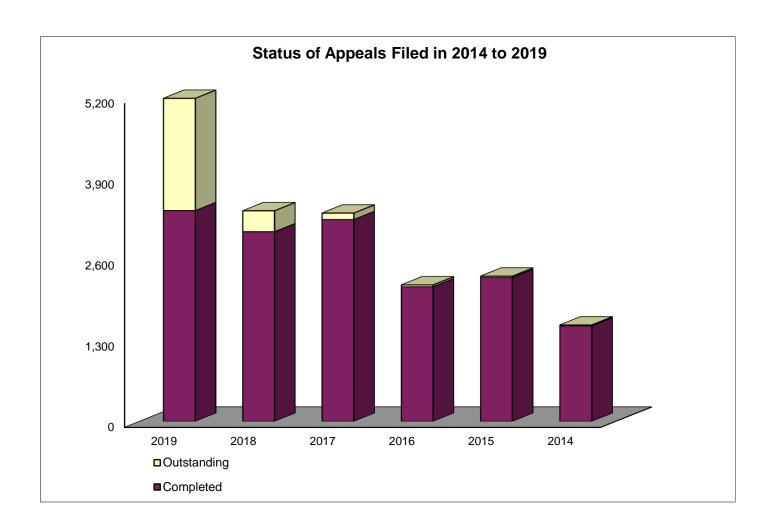
|                                 | OUTSTANDING APPEALS |           |           |              |           |               |              |  |  |  |
|---------------------------------|---------------------|-----------|-----------|--------------|-----------|---------------|--------------|--|--|--|
| APPEAL                          | TOTAL 2019 APPEALS  |           |           |              | Р         | PRIOR YEARS 1 |              |  |  |  |
| STATUS                          | Mar 31/20           | Mar 31/20 | Dec 31/19 | Inc./(Decr.) | Mar 31/20 | Dec 31/19     | Inc./(Decr.) |  |  |  |
| APPEAL MANAGEMENT IN PROGRESS   | 1,375               | 1,129     | 2,045     | (45%)        | 246       | 401           | (39%)        |  |  |  |
| SCHEDULED FOR HEARING           | 168                 | 138       | 138       | 0%           | 30        | 46            | (35%)        |  |  |  |
| PENDING BOARD OR COURT DECISION | 512                 | 286       | 219       | 31%          | 226       | 266           | (15%)        |  |  |  |
| DECISION IN PROGRESS            | 320                 | 244       | 179       | 36%          | 76        | 31            | 145%         |  |  |  |
| TOTAL OUTSTANDING APPEALS       | 2,375               | 1,797     | 2,581     | (30%)        | 578       | 744           | (22%)        |  |  |  |

#### Notes:

1. Prior year appeals include all outstanding appeals to the Board from the 2018 and earlier rolls.

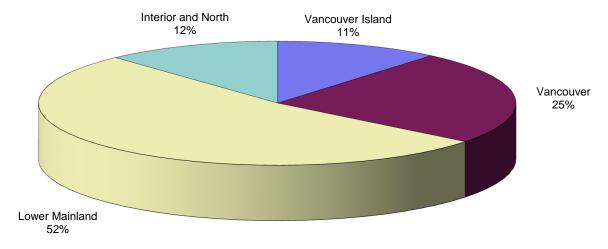
Appendix 2
Breakdown by Year of Appeal

|   | 2019  | 2018  | 2017  | 2016  | 2015  | 2014  | Pre-2014 |
|---|-------|-------|-------|-------|-------|-------|----------|
| Outstanding                               | 1,797 | 335   | 103   | 29    | 21    | 14    | 76       |
| Completed                                 | 3,387 | 3,049 | 3,244 | 2,168 | 2,316 | 1,542 | 38,300   |
| Total Appeals                             | 5,184 | 3,384 | 3,347 | 2,197 | 2,337 | 1,556 | 38,376   |
| Outstanding appeals as a percent of total | 35%   | 10%   | 3%    | 1%    | 1%    | 1%    | 0.20%    |

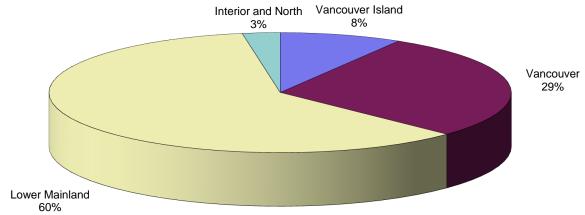


# Appendix 3 Regional Distribution

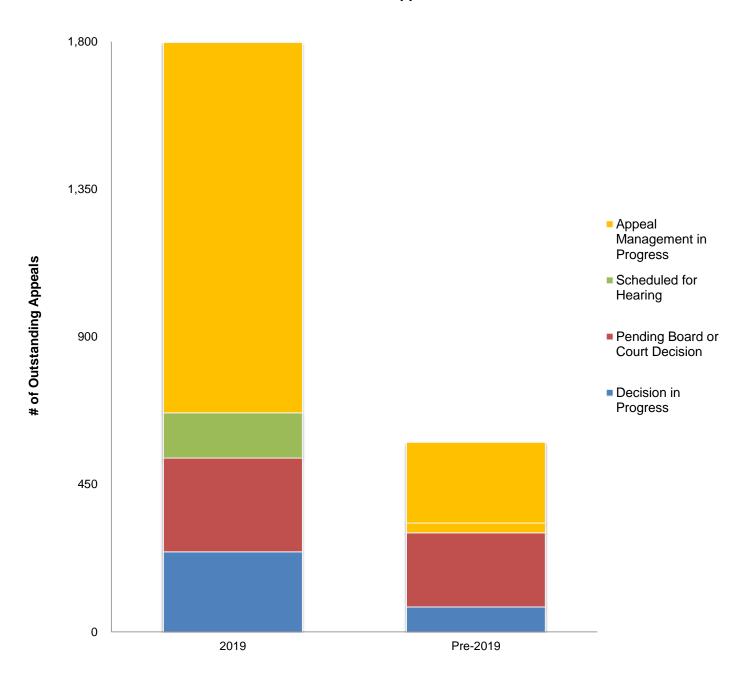
### By Number of Appeals:



#### By Assessed Value:



Appendix 4
Status of Appeals



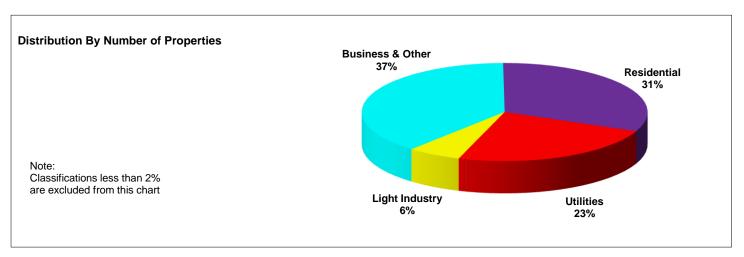
### Appendix 5 Classification of Properties

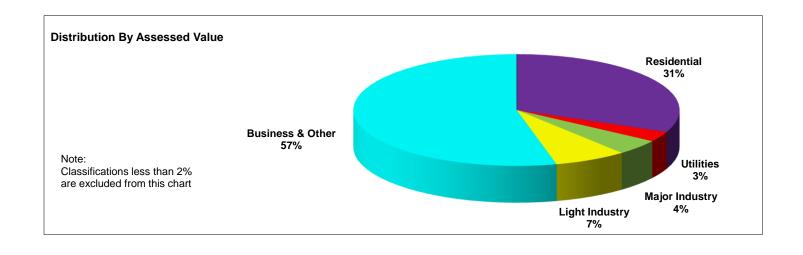
\* This table lists the number of roll numbers, or properties, rather than appeals. Each appeal may involve one or more roll number.

|  | Outstanding Number of Properties |      |      |      |          |                    |                    |  |  |
|--|----------------------------------|------|------|------|----------|--------------------|--------------------|--|--|
| Classification                             | 2019                             | 2018 | 2017 | 2016 | Pre-2016 | TOTAL<br>All Years | Value<br>(\$000's) |  |  |
| Residential                                | 1,320                            | 99   | 16   | 3    | 42       | 1,480              | \$15,511,310       |  |  |
| Utilities                                  | 222                              | 29   | 16   | 18   | 791      | 1,076              | \$1,457,448        |  |  |
| Support Housing                            | 1                                | 0    | 0    | 0    | 0        | 1                  | \$0                |  |  |
| Major Industry                             | 21                               | 7    | 3    | 3    | 9        | 43                 | \$2,215,122        |  |  |
| Light Industry                             | 199                              | 53   | 29   | 4    | 2        | 287                | \$3,540,434        |  |  |
| Business & Other                           | 1,306                            | 278  | 97   | 38   | 42       | 1,761              | \$26,235,492       |  |  |
| Managed Forest Land                        | 6                                | 0    | 0    | 0    | 0        | 6                  | \$257              |  |  |
| Recreational/ Non-profit                   | 39                               | 7    | 2    | 0    | 0        | 48                 | \$349,175          |  |  |
| Farm                                       | 8                                | 0    | 0    | 0    | 0        | 8                  | \$150              |  |  |
| Total for all classifications <sup>1</sup> | 3,122                            | 473  | 163  | 66   | 886      | 4,710              | \$49,309,388       |  |  |

#### Note:

1. These numbers are greater than the number of properties due to split classifications where one property can have more than one classification.





# Appendix 6 Completion Results

|              |                                |           | Complet     |                      |           |                    |                            |                       |
|--------------|--------------------------------|-----------|-------------|----------------------|-----------|--------------------|----------------------------|-----------------------|
|              | Appeals at beginning of period | Dismissed | Withdrawals | Recom-<br>mendations | Decisions | Total<br>Completed | Appeals at<br>Mar 31, 2020 | % Completed in Period |
| 2019 Appeals | 2,581                          | 32        | 532         | 177                  | 43        | 784                | 1,797                      | 30%                   |
| Prior Years  | 744                            | 0         | 139         | 23                   | 4         | 166                | 578                        | 22%                   |
| Total        | 3,325                          | 32        | 671         | 200                  | 47        | 950                | 2,375                      | 29%                   |

The following table provides a breakdown of the "Prior Years" row in the table above.

|          |           |                                      |           | Complet     |                      |           |                    |                            |                       |
|----------|-----------|--------------------------------------|-----------|-------------|----------------------|-----------|--------------------|----------------------------|-----------------------|
|          | Commenced | Appeals at<br>beginning<br>of period | Dismissed | Withdrawals | Recom-<br>mendations | Decisions | Total<br>Completed | Appeals at<br>Mar 31, 2020 | % Completed in Period |
| 2018     | 3,384     | 451                                  | 0         | 104         | 10                   | 2         | 116                | 335                        | 26%                   |
| 2017     | 3,347     | 134                                  | 0         | 21          | 8                    | 2         | 31                 | 103                        | 23%                   |
| 2016     | 2,197     | 36                                   | 0         | 5           | 2                    | 0         | 7                  | 29                         | 19%                   |
| 2015     | 2,337     | 27                                   | 0         | 4           | 2                    | 0         | 6                  | 21                         | 22%                   |
| 2014     | 1,556     | 17                                   | 0         | 2           | 1                    | 0         | 3                  | 14                         | 18%                   |
| Pre-2014 | 38,376    | 79                                   | 0         | 3           | 0                    | 0         | 3                  | 76                         | 4%                    |
| TOTAL    | 47,813    | 744                                  | 0         | 139         | 23                   | 4         | 166                | 578                        | 45%                   |

Average age of all outstanding appeals (as at March 31, 2020):

1.10 years

Average age of prior year appeals (excludes Pre-2014 appeals):

1.76 years

Appendix 7
Appeal Management Activities

| Activities                             |           | Results for period ending |            |           |  |  |  |  |  |
|--|-----------|---------------------------|------------|-----------|--|--|--|--|--|
|  | Mar 31/20 | Dec 31/19                 | Sept 30/19 | Jun 30/19 |  |  |  |  |  |
| Appeal Management Conferences (AMCs)   |           |                           |            |           |  |  |  |  |  |
| # of AMCs Conducted                    | 55        | 77                        | 302        | 235       |  |  |  |  |  |
| # of Appeals Involved                  | 446       | 460                       | 1,894      | 345       |  |  |  |  |  |
| Settlement Conferences Held            | 3         | 9                         | 1          | 3         |  |  |  |  |  |
| Hearing Statistics                     |           |                           |            |           |  |  |  |  |  |
| # of Oral Hearings                     | 1         | 4                         | 0          | 1         |  |  |  |  |  |
| # of Hearing Days                      | 1         | 16                        | 0          | 3         |  |  |  |  |  |
| # of Written Submissions               | 30        | 57                        | 123        | 9         |  |  |  |  |  |
| Decisions                              |           |                           |            |           |  |  |  |  |  |
| # of Decisions                         | 36        | 101                       | 53         | 7         |  |  |  |  |  |
| Average # of days, Hearing to Decision | 67        | 60                        | 49         | 19        |  |  |  |  |  |
| % within 90 days                       | 86%       | 95%                       | 94%        | 100%      |  |  |  |  |  |